

NATIONAL CAPITAL COMMISSION
COMMISSION DE LA CAPITALE NATIONALE

No.	2019-P103
To	Board of directors
Date	2019-01-24/25

For	INFORMATION
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Subject/Title

Gatineau Park Master Plan Review – Concept

Summary

- The purpose of this presentation is to present Phase 3 content, with a focus on the Land use concept.
- This concept places importance on the conservation of natural environments and on outdoor recreational activities to direct them to the most ecologically appropriate locations.
- The concept seeks to reduce natural habitat fragmentation which in large part stems from the development of several trails and visitor facilities.
- The Plan's proposals will need to elicit regional stakeholders to collaborate as their engagement will be needed to achieve the Plan's objectives.

Risk Summary

- The NCC could be criticized for reducing the area allocated to conservation in comparison to the 2005 Master Plan.
- Frequent Park users could oppose to access restrictions in the western section of the Park.

Recommendation

- N/A

<p>Submitted by:</p> <p>Daniel Champagne, Executive Director, <u>Capital Planning Branch</u></p> <p>Name _____</p> <p>Signature _____</p>	<p>Submitted by:</p> <p>Anne Ménard, Interim Executive Director, <u>Capital Stewardship Branch</u></p> <p>Name _____</p> <p>Signature _____</p>
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1. Strategic Priorities

- NCC Corporate Plan (2018-2019 to 2022-2023): Priority 4 – Modernize the planning framework to provide for timely and effective coordination of federal land use and design in the Capital Region, and renew the Gatineau Park Master Plan.
- The Plan for Canada's Capital 2017-2067 includes a Master Plan for Gatineau Park.

2. Authority

National Capital Act, section 10.

3. Context

- The review of the Gatineau Park Master Plan was launched in the fall of 2017.
- The Plan will outline the long-term strategic direction for Gatineau Park, integrate thematic plans and strategies completed since 2005, and address arising issues.
- The Board received presentations on the project work plan in September 2017 and on preliminary results of the consultation on the vision in April 2018.
- Presentations to ACPDR were also made and excerpt of the minutes of the meetings are included in Appendix A.
- Phase 1 - *Existing Conditions and Thoughts on the Park's Future* and Phase 2 – *Vision, Principles and Strategic Direction* are now complete. The planning process so far has included extensive consultations with the public advisory committee, the general public, municipal authorities, other governmental agencies and elected officials. Project staff have benefited from many ideas generated by way of these consultations. The consultation report is in Appendix B.
- Highlights from the existing conditions report include the following findings:
 - There has been significant fragmentation of natural habitats. This is caused by increased use of the park, including the presence of over 300 km of unofficial trails in addition to the network of over 200 km of official trails.
 - The location of the Park in the heart of the Nation's Capital and surrounded by residential neighbourhoods, makes it a very popular area by the local population for outdoor activities; a large number of visitors use this conservation park on a daily basis.
 - The NCC does not control most of the roads that provide access to the Park. Many of these roads are under municipal jurisdiction. It is very difficult to control park visits given the numerous points of access.
 - Climate change is impacting Park natural habitats.
- Highlights of the work completed on the Vision and Strategic Directions:
 - The Park must be protected in perpetuity, in the long term, for the benefit of future generations.
 - Environmental protection is the core value.
 - Provide recreation opportunities in a protected natural setting, encouraging a healthy lifestyle.
 - The Park is a place for learning.

- The Park must communicate the importance of nature, culture and history.
 - The Park is a symbol of our commitment to protecting the environment.
 - The Park is located in the heart of the Capital; it is one of the Capital's most significant places.
 - Cooperation at the regional level.
 - Park accessibility.
- Phase 3 which includes the Land use concept and policies is under way and will be subject to public consultations in early 2019.

4. Options Analysis

- Based on the results of previous phases and detailed analyzes of environmental resources, only one concept option is proposed. The involvement of the various stakeholders in upcoming consultations will validate the elements of the concept and the ways to implement them.
- The land use concept is primarily based on the intention to reduce natural habitat fragmentation, which is in large part caused by the presence of Park infrastructures and a great amount of unofficial trails. It builds on the results of the Responsible Trail Management project. This project has been underway for three years and aims to reduce the number of unofficial trails in order to reduce habitat fragmentation. The approach has been to assess each trail on a case-by-case basis, with the objective of protecting the habitats of species at risk while responding to user expectations (loop circuits and narrower trails) and orienting them toward less environmentally sensitive areas. Extensive consultations have been conducted to ensure user support for this initiative.
- The concept proposes the designation of primary conservation zones west of Eardley-Masham Road (lac La Pêche) and along the Eardley Escarpment.
- It proposes to continue offering outdoor recreation opportunities in the other areas of the Park using existing infrastructure and a reconfigured trail network which, once confirmed, will not be subject to future modification.
- Ecological corridors will be included in the concept to illustrate and encourage stronger connections with natural areas located outside of Park boundaries.
- Increased visitation will not be supported by the addition of new parking spaces within Park boundaries, but will need to rely on a transportation strategy based on improved public transit access and parking areas located on the edge of the Park. This concept aims to improve Park access to people who do not own an automobile.
- Cooperation between organizations and user engagement are critical to achieving this plan's objectives. The Plan will need to express an openness to provide shared management opportunities to compensate for budgetary constraints and to encourage increased stakeholder engagement.

5. Financial Details

- All expenditures for the project are included in the Capital Planning and Public Affairs overall budgets.

6. Opportunities and Expected Results

- This phase is important, as the land use concept and key policies will form the core of the future Master Plan.
- This phase of the project makes it possible to apply more concretely to the park's territory the intentions of the NCC and the suggestions expressed by the various external stakeholders encountered in the previous phases.
- The success of this phase will result in the engagement of internal and external stakeholders for the concept and key policies.
- Successful implementation of the proposed land use concept will solidify Gatineau Park's position as the Capital's conservation park, in addition to ensuring the completion of the Responsible Trail Management project.

7. Risks and Mitigation Measures

Risk	Likelihood	Impact	Planned Response
NCC could be criticized for not protecting Park resources enough, or for proposing a lesser degree of protection than the 2005 Master Plan.	Medium-High	Moderate	The concept suggests defragmentation of natural habitats caused in part by unofficial trails, and is a significant improvement over existing conditions. Because of increased visitation, Park sectors that are already very fragmented cannot be brought back to a fully protected state.
Municipal authorities could oppose the ecological corridors component of the concept.	High	Moderate	Work with municipalities through their respective master planning processes. The Master Plan will propose approaching landowners directly to ensure protection of private lands.
Frequent Park users could oppose the restrictions of access to the western section of the Park.	Medium	Moderate	As steward of federal lands, the NCC is obligated to protect the habitats of legally protected species. A conservation park must provide the unperturbed habitats required to preserve its biodiversity.

8. Consultations and Communications

Consultations – Phase 2 (completed) <ul style="list-style-type: none"> • Public Advisory Committee • Public consultation workshops and online survey • Park commercial tenants • Regional public organizations 	April to May 2018
Consultations – Phase 3 (upcoming) <ul style="list-style-type: none"> • Public Advisory Committee • Park commercial tenants • Regional public organizations • Indigenous community (Kitigan Zibi) • Public consultation workshops and online survey <ul style="list-style-type: none"> ○ Principles, Concept and Land Use Designations ○ Detailed Uses and Policies 	Winter 2018 Winter 2019 Spring 2019

9. Next Steps

- Consultations – Winter 2019 and Spring 2019
- Adjustments to land use concept and key policies
- First draft of Master Plan – Spring/Summer 2019
- ACPDR comments on Draft Master Plan – Summer 2019
- Online survey on Draft Master Plan – Fall 2019
- Presentation of final Plan for NCC Board approval – November 2019

10. List of Appendices

Appendix A – Excerpt of the minutes of ACPDR meetings : May 24 and December 6, 2018

Appendix B – Phase 2 Consultation Report – *Vision, Principles and Strategic Direction*

Appendix C – Map of the Land Use Concept

11. Authors of the Submission

Daniel Champagne, Executive Director, Capital Planning Branch (CP)

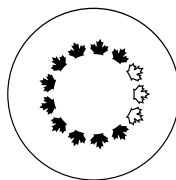
Anne Ménard, Interim Executive Director, Capital Stewardship Branch (CS)

Lucie Bureau, Director, Long Range Planning and Transportation, CP

Christie Spence, Director, Québec Urban Lands and Gatineau Park, CS

Hugues Charron, Senior Planner, Long Range Planning and Transportation, CP

Catherine Verreault, Senior Manager, Land and Natural Resources, CS



NATIONAL CAPITAL COMMISSION COMMISSION DE LA CAPITALE NATIONALE

Excerpt of the Minutes of the

Advisory Committee
on Planning, Design and Realty

Meeting of May 24, 2018

2018-P103 - Gatineau Park Master Plan
Review – Progress Report (I)

Members received a presentation on the progress report for the Gatineau Park master plan review. They offered the following comments:

Scope of the Plan / Vision Statement

- More flexibility and adaptability are needed.
- Nature / Culture and Recreation / Conservation should not be opposed in the plan.
- The vision should lean more towards nature, as some actions are irreversible.
- The notions of 'paysage' and landscape should be integrated.
- The need to increase the size of the park should be evaluated.
- The park's role for the Capital should be defined more clearly as it is next to neighbourhoods and 85% of the visits are from locals.
- The link with the NCC mandate must be clear.

Indigenous Worldview

- The indigenous worldview should be

Extrait du procès-verbal du

Comité consultatif
de l'urbanisme, du design et de l'immobilier

Séance du 24 mai 2018

2018-P103 - Révision du plan directeur du
parc de la Gatineau – Rapport d'étape (I)

Les membres assistent à une présentation sur le rapport d'étape de l'examen du Plan directeur du parc de la Gatineau. Ils offrent les commentaires suivants :

Portée du plan et énoncé de vision

- Plus de flexibilité et d'adaptabilité sont nécessaires.
- La nature et la culture, de même que les loisirs et la conservation, ne devraient pas être opposés dans le plan.
- La vision devrait pencher davantage vers la nature, puisque certaines actions sont irréversibles.
- Les notions de paysage et de « landscape » devraient être intégrées.
- Il faudrait évaluer le besoin d'accroître la taille du parc
- Il faudrait définir avec plus de clarté le rôle du parc pour la capitale, puisqu'il est adjacent à des quartiers et que 85 % des visites sont effectuées par la population locale.
- Le lien avec le mandat de la CCN doit être clair.

Vision du monde des autochtones

- On devrait adopter la vision du monde des

2018-P103 - Gatineau Park Master Plan Review – Progress Report (I)

adopted.

- The park should be rebranded as a sacred place with an Algonquin name and people made aware it is a privilege to be there.
- The indigenous perspective is needed in the document.
- The capital needs to show leadership in reconciliation: nature, indigenous point of view, and cultural history should be harmonized.
- The vision statement should also be provided in Algonquin language.

Natural resources

- Conservation should dominate, and the reasons why the park should be protected should be explained.
- Conservation is a collective responsibility: people should be educated towards stewardship.
- The park is small, compared to other conservation areas, but it has an important place within the region: it is a natural heritage asset of great value.
- Humans are one of the species in the ecosystem.
- A strategy is needed on the management of the 12 ecological corridors: the advantages for the cities should be defined, and the priorities identified.
- The examples of UNESCO World Heritage Sites Mount Fuji (now Fujisan) or Uluru (formerly Ayers Rock) should be looked at.

Use of the Park

- Management of recreational activities is needed to protect the ecology of the park.
- There is a lot of accommodating different wants in such a small space. Some

2018-P103 - Révision du plan directeur du parc de la Gatineau – Rapport d'étape (I)

autochtones.

- On devrait redéfinir le parc comme endroit sacré et lui donner un nom algonquin. Les gens devraient être sensibilisés au fait que c'est un privilège de s'y trouver.
- On a besoin de la perspective autochtone dans le document.
- La capitale a besoin de faire preuve de leadership en ce qui a trait à la réconciliation : la nature, le point de vue des autochtones et l'histoire culturelle devraient être harmonisés.
- L'énoncé de vision devrait aussi être inclus en langue algonquine.

Ressources naturelles

- La conservation devrait dominer et les raisons derrière la protection du parc devraient être expliquées.
- La conservation est une responsabilité collective. Les gens devraient être éduqués par rapport à l'intendance.
- Le parc est petit, en comparaison avec d'autres aires de conservation, mais il occupe une place importante dans la région. Il est un attrait naturel de grande valeur.
- Les humains sont une des espèces de l'écosystème.
- Une stratégie est nécessaire pour la gestion des 12 corridors écologiques : il faudrait définir les avantages pour les villes et cerner les priorités.
- Il faudrait se pencher sur les exemples des sites du patrimoine mondial de l'UNESCO comme le Mont Fuji (désormais Fujisan) ou Uluru (anciennement Ayers Rock).

Utilisation du parc

- Une gestion des activités récréatives est requise pour protéger l'écologie du parc.
- Dans un milieu aussi petit, on accommode diverses demandes. Certaines activités de

2018-P103 - Gatineau Park Master Plan
Review – Progress Report (I)

outdoor activities are incompatible with one another. The loudest voices are sometimes the least representative of the public's needs.

- Unnecessary trails should be closed.
- Decisions should be made based on science and human psychology.
- Resources are finite: the number of visitors and the number of visits by visitor should be reduced.
- Consultations with women and younger people are important
- The backyard function in a growing urban area should be managed: people need to have access to a high-quality recreational area.
- Studies should be undertaken to evaluate the capacity of the park.
- Market research should be applied.

Access

- Access by public transportation should be provided.

Committee Secretary

2018-P103 - Révision du plan directeur du
parc de la Gatineau – Rapport d'étape (I)

plein air sont incompatibles avec d'autres. Les voix qui s'élèvent le plus sont parfois celles qui sont les moins représentatives des besoins du public.

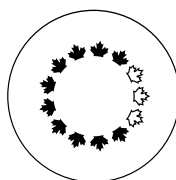
- Les sentiers inutiles devraient être fermés.
- Il faudrait fonder les décisions sur la science et la psychologie humaine.
- Les ressources sont limitées : on devrait réduire le nombre de visiteurs et le nombre de visites par visiteur.
- La consultation des femmes et des personnes plus jeunes est importante.
- La fonction de « terrain de jeu » du parc, dans un milieu urbain en expansion, devrait être gérée : les gens ont besoin d'avoir accès à un espace récréatif de qualité.
- Il faudrait entreprendre des études pour évaluer la capacité du parc.
- Il faudrait appliquer une étude de marché.

Accès

- Il faudrait fournir des moyens de s'y rendre en transport en commun.

Secrétaire des comités

Caroline Bied



NATIONAL CAPITAL COMMISSION COMMISSION DE LA CAPITALE NATIONALE

Excerpt of the Minutes of the

Advisory Committee
on Planning, Design and Realty

Meeting of December 6 and 7, 2018

2018-P103 - Gatineau Park Master Plan
Review – Concept (C)

These minutes have not been approved yet.

Members received a presentation on the Gatineau Park Master Plan Review Concept. They provided the following comments:

Plan Development

- The plan needs to be clear on objectives and how choices are made (compromise between nature and activities).
- Detailed policy and guidelines are important as part of the plan.
- There is a need to change users' fees structure and policy.

Indigenous Worldview

- In addition to consultations with Indigenous people, it would be important to integrate in the vision the indigenous worldview according to which all things are related.
- Humans are part of nature, and should not be perceived to be in opposition to nature.
- One needs to understand how each element contributes to the whole.
- Schools and other institutions could be

ACPDR / CCUDI

Extrait du procès-verbal du

Comité consultatif
de l'urbanisme, du design et de l'immobilier

Séance des 6 et 7 décembre 2018

2018-P103 - Révision du Plan directeur du
parc de la Gatineau – Concept (C)

Ce procès-verbal n'a pas encore été approuvé.

Les membres assistent à une présentation sur le concept de la révision du plan directeur du parc de la Gatineau. Ils font les commentaires suivants :

Élaboration du plan

- Le plan doit être clair sur les objectifs et la façon dont les choix sont faits (compromis entre nature et activités).
- Les politiques détaillées et les lignes directrices sont une partie importante du plan.
- Il est nécessaire de changer la structure et la politique des frais d'utilisateurs.

Vision autochtone du monde

- En plus des consultations avec les autochtones, il serait important d'incorporer dans la vision la vision autochtone du monde selon laquelle toutes choses sont liées.
- Les humains font partie de la nature et ne devraient pas être perçus comme étant en opposition.
- On doit comprendre de quelle façon chaque élément contribue à l'ensemble.
- Les écoles et les autres institutions

2018-12-06/07

2018-P103 - Gatineau Park Master Plan Review – Concept (C)

These minutes have not been approved yet.

involved (for example botanical classes in the park) as part of the indigenous philosophy of learning with nature.

Balance Activities/Conservation

- The park is important as a unifying element in the region between Ottawa and Gatineau.
- The level of conservation expected should consider the park's urban location.
- The park does not have to accommodate every recreational activity. Activities that are disruptive to nature should be phased out, and more compatible locations outside the park should be identified with the community.
- Activities should be limited to the smallest space possible.
- The NCC should explore ways activities could be more beneficial to nature.
- To reduce the impact of activities, efficient measures are needed, including more controls.
- Users need to contribute to land maintenance and conservation through concrete actions like clean-up duties, for example.
- There could be collaboration with universities and scientist to measure the impact of activities and ensure there is no net loss of environmental assets.

Private Properties

- Some private properties should remain in the park: residents can enhance the ecosystems' health.

Design

- A clear design language should be part of

2018-P103 - Révision du Plan directeur du parc de la Gatineau – Concept (C)

Ce procès-verbal n'a pas encore été approuvé.

pourraient être impliquées (par exemple des classes de botanique dans le parc) dans le contexte de la philosophie autochtone d'apprendre avec la nature.

• Équilibre activités/conservation

- Le parc est important comme élément unificateur de la région entre Ottawa et Gatineau.
- Le degré de conservation auquel on s'attend devrait tenir compte de l'emplacement urbain du parc.
- Le parc n'a pas besoin d'accueillir toutes les activités récréatives. Les activités qui perturbent la nature devraient être abandonnées, et des lieux plus compatibles en dehors du parc devraient être identifiés avec la collectivité.
- Les activités devraient être restreintes au plus petit espace possible.
- La CCN devrait étudier la façon dont les activités pourraient être plus bénéfiques pour la nature.
- Pour réduire l'impact des activités, des mesures efficaces sont nécessaires, y compris la réglementation.
- Les usagers doivent contribuer à l'entretien des terrains et à la conservation par le biais d'actions concrètes tels que des corvées de nettoyage par exemple.
- Il pourrait y avoir une collaboration avec les universités et les scientifiques pour mesurer l'impact des activités et s'assurer qu'il n'y a pas de perte nette des actifs environnementaux.

Propriété privées

- Certaines propriétés privées devraient rester dans le parc : les résidents peuvent améliorer la santé des écosystèmes.

Conception

- Le plan devrait être clair en ce qui a trait au

2018-P103 - Gatineau Park Master Plan
Review – Concept (C)

2018-P103 - Révision du Plan directeur du
parc de la Gatineau – Concept (C)

These minutes have not been approved yet.

Ce procès-verbal n'a pas encore été approuvé.

the plan to provide clear direction for the design of entrances, pathways, connectors, that should also fit the ecosystems.

langage de conception afin de donner une orientation à la conception des entrées, des sentiers, des liens, qui devraient également être en harmonie avec les écosystèmes.

Communication

- It is important to communicate why some informal trails are being closed, why different activities need to share the same space, and what is the benefit to the environment.

Communication

- Il est important de communiquer pourquoi certains sentiers informels sont supprimés, pourquoi différentes activités partagent le même espace, et quels sont les avantages pour l'environnement.

Committee Secretary

Secrétaire des comités

Caroline Bied



NATIONAL CAPITAL COMMISSION
COMMISSION DE LA CAPITALE NATIONALE

Gatineau Park Master Plan Review

PUBLIC CONSULTATION REPORT

Canada

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Gatineau Park Master Plan Review

Public Consultation Report

Introduction

The National Capital Commission (NCC) is renewing its long-term plan for the enhancement, use and management of Gatineau Park, the Capital's conservation park. During this process, the public is invited to participate by way of a comprehensive and diverse consultation process. In addition to public input, Indigenous groups, partners, elected officials, a public advisory committee and interest groups are also engaged in the review process. The following provides an overview of the input received for Phase 1 and Phase 2 of the review and the consultation approaches for the remaining two phases of the review. As each phase is completed, input will be added to this consultation report.

Project Overview

Gatineau Park is an area of approximately 361 square kilometres of forests, water bodies and open landscapes. It is a part of the National Capital Region and lies within close proximity to its large urban population. Offering a variety of year-round recreational opportunities, including hiking, skiing, camping and swimming, the Park is a destination for more than 600,000 people who make more than 2.6 million visits per year. The Park is also home to many unique and diversified ecosystems, providing habitat for over 5,000 species, including some that are not found anywhere else in the region. There are over 150 federally and provincially designated species at risk that have been identified within the Park.

As part of its planning process, the NCC reviews its master plans every 10 years, on a 50-year horizon. The Gatineau Park Master Plan has been in place for 13 years. An update will bring the plan in line with the recently completed Plan for Canada's Capital, 2017–2067, as well as the supporting plans and studies completed for Gatineau Park since the last review. The new plan will provide high-level, strategic direction for conserving, managing and enhancing the natural and recreational resources within the Park. This work will take the Park forward in the 21st century.

Consultation Overview

The Gatineau Park Master Plan review is divided into four phases, each of which will include a public consultation component. The development of the master plan will be completed in 2019. The public consultation program will include the elements indicated in the graphic below.

FALL 2017	SPRING 2018	SUMMER/ FALL 2018	WINTER/ SPRING 2019
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The following consultation objectives were identified for Phase 1:

- Initiate the discussion on the key components to be considered in planning the Park's future, including the fundamental elements of the vision.
- Survey the Public Advisory Committee (PAC) members and the general public on the key topics and issues, in order to define and understand the current situation.
- Inform PAC members and the general public on the consultation process.
- Present the 2005 master plan's key achievements to date.

The following consultation objectives were identified for Phase 2:

- Work with material from the Phase 1 consultation to develop the Gatineau Park Master Plan vision, planning goals and strategic directions.
- Mobilize the PAC and public involvement to assist in developing the Gatineau Park Master Plan vision, planning goals and strategic directions.

The consultation objectives for Phase 3 are as follows:

- Share the vision, planning principles and strategic directions with the PAC and the public.
- Present the planning concept and land use designations to the PAC, the general public, and collect public feedback on these components, as well as the permitted uses and guidelines.
- Present specific policy proposals for public comment.

The consultation objective for Phase 4 is the following:

- Validate the final draft and collect participant comments in preparation for the presentation of the final plan to the NCC Board of Directors.

Key Groups

Public Advisory Committee

The PAC, formed on October 12, 2017, meets regularly throughout the process as an important sounding board and to share in-depth information. It is composed of a balanced representation of various areas of interest for the Park, including the environment, heritage, recreation, residents and business. For the full list of members, see Appendix A.

General Public

Canadians across the country and in Canada's Capital Region will be invited to participate in the consultation process through e-vites sent to addresses in our database, an online advertising campaign and social media messages.

Indigenous Communities

The Algonquin First Nation community of Kitigan Zibi Anishinabeg is engaged in the review process through a separate and distinct dialogue. The NCC will also engage with the Algonquins of Pikwakanagan.

Elected Officials

Meetings with local elected officials at the municipal, provincial and federal levels will be held in Phase 1 and Phase 3. Local elected officials will be kept informed about the review process and outcomes throughout all phases.

Regional Experts and Partners

Meetings will be held with interest groups; municipal staff (Ville de Gatineau, City of Ottawa, as well as the Chelsea, La Pêche and Pontiac municipalities); provincial staff (Ministère des Transports, de la Mobilité durable et de l'Électrification des transports du Québec; Ministère des Forêts, de la Faune et des Parcs du Québec; Ministère du Développement durable, de l'Environnement et de la Lutte contre les changements climatiques du Québec); and regional staff (MRC des Collines, Société de transport de l'Outaouais and Transcollines).

Phase 1: Consultation Report, October/November 2017

Consultation Activities—Phase 1

PAC Meeting and Workshop

Date and time: October 12, 2017, 6 pm to 8 pm

Location: Gatineau Park Visitor Centre

Format: Workshop

Participation: 15 members

Public Consultations

Ottawa

Date and time: October 19, 2017, 6 pm to 8 pm

Location: Delta Ottawa

Format: Workshop

Participation: 120 participants

Gatineau

Date and time: November 1, 2017, 6 pm to 8 pm

Location: Crown Plaza Gatineau

Format: Workshop

Participation: 60 participants

Online consultation

Date: October 19 to November 14, 2017

Format: Open-ended survey

Participation: 1,152 survey responses

Indigenous Communities

Kitigan Zibi Anishinabeg (October 2017)

Algonquins of Pikwakanagan (November 2017)

Regional Experts and Partners

Date and time: December 11, 2017, 6 pm to 8 pm

Location: Gatineau Park Visitor Centre

Format: Presentation and discussion

Participation: 13 participants

Local Elected Officials

Date and time: December 14, 2017, 6 pm to 8 pm

Location: Gatineau Park Visitor Centre

Format: Presentation and discussion

Participation: 8 participants

Notes from this meeting can be found in Appendix C.

Invitations and Promotion

The public consultation was promoted on the NCC's website and on social media. Live Tweets were published during both workshops in Ottawa and Gatineau. In addition, digital advertisements were placed in the *Ottawa Citizen* and *Le Droit* prior to the workshops. Promoted posts and Facebook ads, as well as Google AdWords were also used to promote the events.

An email invitation was sent to contacts in Public Affairs Division's distribution lists (over 5,000 addresses), which include the following stakeholders:

- Residents' associations

- Interest groups
- Individuals

A media invitation was sent the week of October 16, 2017.

Consultation Highlights—Phase 1

In the online survey and during the public consultation workshops, participants were asked to answer three questions related to the following:

- The existing conditions, issues and opportunities
- Imagining Gatineau Park in 50 years
- Visioning block for Gatineau Park in the next 50 years

The following is a high-level summary of the input received through the online survey, the in-person consultations, the PAC, meetings with local elected officials and discussions with regional groups.

What we heard

- That the Park continue to be a place that conserves nature
- That development be limited inside and around the Park
- That access to the Park be improved and that vehicle traffic within the Park be reduced
- That there is an educational role offered within the Park
- That the Park be a place anyone may access and enjoy
- That a balance be sought between sustainability and recreational use
- That the Park should be protected through legal mechanisms

Consultation Results—Phase 1

Existing Conditions, Issues and Opportunities

Question 1: In your opinion, what are the most important opportunities for Gatineau Park, as well as the most important issues that need to be addressed?

When the public was asked what are the most important opportunities and issues for Gatineau Park, the most common idea that was identified was that Gatineau Park and the wildlife in the Park should be protected and conserved, and that development inside and around the Park be limited. A number of respondents also expressed the importance of finding a balance between conservation and use.

When the responses were analyzed, it became apparent that the most frequently raised issue (25 percent of online responses, 13 percent of in-person responses) was that the Park and its wildlife should be conserved for the future.

This theme was present in other related responses, such as the following:

- limiting development in and around the Park (15 percent of responses);
- finding a balance between conservation and use (13 percent of responses); and
- limiting or reducing vehicle traffic in the Park (13 percent of responses).

Theme	Sample comment
Conserve the Park and wildlife	<p>“We need a plan that protects the Park for the wildlife that lives there, and preserves it for future generations, like my children.”</p> <p>“Please protect this precious nature reserve. The greatest opportunity is for the NCC to ensure that ecosystems and biodiversity remain intact.”</p> <p>“Connect wildlife to appropriate biospheres outside the Park.”</p>
Limit development	<p>“It should not be overdeveloped. Its most precious asset is to provide a real escape from the city that is just next door. The natural setting and opportunity to hike or cross-country ski are wonderful, and should not be encroached upon.”</p> <p>“Keep Gatineau Park as natural as possible,</p>

Find a balance between sustainability and use	with no hotels, restaurants or commercial enterprises within its boundaries.”
	“Take advantage of the natural beauty access without letting it become overrun with humans ruining ecosystems.”
	“Encouraging responsible and respectful use of a unique resource for a large number of urban dwellers in Ottawa/Gatineau, who rely on access to the Park for mental/physical/spiritual health.”
Limit or reduce vehicle traffic	“The development of the Park has to be sustainable, yet still include and be supportive of all the different activities that happen in the Park.”
	“Limiting vehicular traffic to allow for safe cycling.”
	“I would like to see a shuttle that would allow people to leave their cars behind.”
	“To be a park without motorized access except by bus or other public transportation.”

Another common theme was linked to recreational use and increasing or improving the use of the Park for recreational purposes, primarily around trail use. These included responses such as the following:

- increase the number of biking trails (7 percent of responses);
- increase the number of trails in general (6 percent of responses);
- maintain trails (5 percent of responses).

Theme	Sample comment
Increase the number of biking trails	“Engaging the mountain bike community and expanding access to trails. Partnering with the mountain bike community to make trails sustainable.”
	“More, and more sustainable mountain bike trails. The number of users is only increasing, which can lead to conflict with other users, and overuse of certain trails.”
	“I truly believe that Gatineau Park should support mountain biking with more

<p>Increase the number of trails in general</p>	<p>singletrack trails that are focused on beginner and intermediate users. Not experts!”</p> <p>“Expand access to west end of park, perhaps with trails to encourage more hiking, cross-country skiing and cycling. Another entrance point with parking and trail access would help.”</p> <p>“Expand trail network to include unofficial trails that already exist. These trails could add more trail running and hiking options in summer and more walking/snowshoeing options in winter.”</p> <p>“The Park is an amazing piece of nature and one of the best parts of the region. We need to keep it maintained, but increase the trail system.”</p>
<p>Maintain trails</p>	<p>“Outdoor recreational pursuits such as hiking, mountain biking, cross-country skiing, paddling, swimming should be the priorities. Maintenance of facilities and trails for these activities should be of primary importance.”</p> <p>“Communicate to people who will be using the trails or bike paths to pick up litter or garbage they may find as they hike/bike or run on them.”</p> <p>“Keep grooming trails for both skate and classic skiing in the winter.”</p>

Imagining Gatineau Park in 2067

Question 2: What do you want Gatineau Park to be like in 2067 (in 50 years)?

When asked what they would want the Park to be like 50 years from now, participants shared their thoughts on conservation and environmental impacts, as well as on the protection of nature. A number of respondents also expressed wanting to see fewer or no vehicles in the Park. Conversely, other participants stressed the importance of increasing access to the Park.

For instance, the theme of conservation and environmental impact was frequently raised, and included ideas that Gatineau Park should be the following:

- a place that conserves and preserves nature (16 percent of responses);
- a place with fewer or no vehicles, or no gas-powered vehicles (11 percent of responses);
- a place with no commercialization or infrastructure development (8 percent of responses);
- cleaner and greener (6 percent of responses).

Theme	Sample comment
A place that conserves nature	<p>“As natural as possible. A haven for wildlife, native plants, hikers, cross-country skiers, swimmers and nature photographers.”</p> <p>“A near-pristine environment where my descendants can admire and enjoy the natural flora and fauna of the Laurentian forest.”</p> <p>“I would like it to be preserved for our future generations, like it is today, that's the most important thing.”</p>
A place with fewer or no vehicles or no gas-powered vehicles	<p>“Similar to today, with perhaps more limitations on use of personal motorized vehicles on the parkways (e.g. Fall Rhapsody).”</p> <p>“Less car-dependent. More nature.”</p> <p>“Infused with green technology (i.e. electric or fuel cell buses bring people into the Park, rather than have cars run rampant — especially in autumn!).”</p>
A place with no commercialization or infrastructure development	<p>“A conservation area with the same real estate as we have it today for our children and children's kids and so on. Do not transform the Park into a housing area. That would be such a shame.”</p> <p>“Minimal development (i.e. no more private residences), and any development to be visitor-focused and with minimal impact on the ecosystems in the Park.”</p> <p>“A protected haven for the enjoyment of the Capital Region's inhabitants. No</p>

	encroachment on the area through development.”
Cleaner and greener	<p>“I would like Gatineau Park to be greener than it is now. I would like ecological preservation to underline every decision made about new Park initiatives.”</p> <p>“Open green space, much as it is today, only cleaner.”</p> <p>“Greener and more healthy trees.”</p>

Another common theme was related to recreational use, with respondents mentioning that they would like to see Gatineau Park as follows:

- with more or improved trails (9 percent of responses);
- a place for cycling and mountain biking (9 percent of responses);
- a place for recreational activities in general (9 percent of responses);
- a place for skiing (8 percent of responses).

Theme	Sample comment
More or improved trails	<p>“A park with a much more extensive trail system for use year-round, more amenities (e.g. cabins/yurts for day use and overnight reservations), programming (e.g. guided tours; intro to camping/snowshoeing for new Canadians and children) and that is accessible for those without vehicles (e.g. public transportation to the visitor centre, parking lots).”</p> <p>“Expanded mountain biking and hiking trail network.”</p> <p>“Largely similar to what it is now, though I’d love to see more trail development in the northwest section of the Park, by La Pêche Lake, and more trail development.”</p>
A place for cycling and mountain biking	<p>“I want Gatineau Park to be a place for cyclists first and cars second. It should be a place where people come to ride bikes and enjoy the Park and not just drive around and go home. In 2067, it is a parkway toll road with seasonal passes for cars!”</p> <p>“The same as it is now with more access to mountain biking.”</p>

	<p>“A network of singletrack MTB/hiking trails allowing connecting the north and south of the park (re-open no. 10?). A dedicated trailhead for mountain biking in the north and south of the park (Camp Fortune, P19?).”</p>
A place for recreational activities in general	<p>“To be a year-round recreational destination, while preserving the natural environment.”</p> <p>“An area of relatively unspoiled nature in which people can practise non-motorized recreational activities.”</p> <p>“A place that supports recreational users, because it recognizes the value and attachment these users have to the success of the Park. Other than a few conservationists, no one cares about or supports a park they can’t use.”</p>
A place for skiing	<p>“Services of the Park will evolve due to changing weather. Ways to support the skiing will need to be developed to keep this service.”</p> <p>“I won’t be here then, but I want my great grandchildren to be able to enjoy nature as I have — the x-c skiing, the open woods and many nature trails.”</p> <p>“Natural, physically and economically accessible, low-tech, quiet, non-commercial with maintained and protected hiking, cross-country skiing / snowshoeing, trails.”</p>

Finally, another common theme related to access and people’s ability to access the Park. Some people simply mentioned that they wanted the Park to be a place that anyone could access (10 percent of responses) and a place that can be accessed by improved transit or mass transportation options (7 percent of responses).

Visioning Blocks for Gatineau Park in the Next 50 Years

Question 3: What three words would you like to see in the vision?

Through the workshop discussions and survey that took place over the fall of 2017, participants were asked to suggest words that, for them, represent the future of the Park over the next 50 years. The words or concepts that were raised most frequently are listed below.



Gatineau Park is important to me because... (poster)

At the workshops, a large poster was set up in the middle of the room. Participants were asked to write their thoughts on a post-it and place it on the poster. Their responses about why Gatineau Park was important to them were as follows:

- opportunities for recreation (36 responses);
- the ability to experience nature (10 responses);
- the Park's close proximity to respondents (10 responses);
- the importance of habitat conservation (10 responses); and
- access to the Park (8 responses).

Other responses included the Park's beauty, the role of conservation, opportunities for education, and the Park's role in heritage.

Other Comments (Online Survey)

Question 4: Please provide any additional comments that you would like to share.

The following summarizes additional commentary provided by respondents who filled out the online survey.

- A number of respondents stated that Gatineau Park makes a significant contribution to the quality of life in Canada's Capital Region. These respondents stressed how important it is to keep and maintain this green space.
- Several respondents shared their concern regarding the pressure exerted by developers on the periphery of the Park, and requested that these kinds of commercial activities be limited. Many mentioned the pressure caused by urban expansion.
- Many respondents argued that Gatineau Park should become a national park with protected status and legislative protection.
- For many respondents, Gatineau Park's vision must include a component related to conservation and respect for the environment. Respondents similarly stressed the importance of striking a balance between ecological protection and accessibility for all users.
- A number of respondents suggested that motorized vehicles be limited and that shuttle services within the Park be more accessible. Others suggested that user fees be implemented in order to limit motor vehicle traffic and increase funds for the Park.
- Many respondents recommend singletrack trails for mountain biking, and requested better-built trails.
- Respondents made a number of suggestions pertaining to the improvement of amenities (including better signage and better information on the NCC's website) and services for families and other users.

Integration of Results

The public input received during “Phase 1: Existing Conditions and Thoughts on the Park’s Future” will help to inform the preliminary vision statement, principles, goals and the strategic directions drafted in the subsequent phases of the plan.

Next Steps

- Development of a preliminary vision statement
- Drafting of the strategic directions

Consultations in “Phase 2: Vision, Goals and Strategic Directions” will include the activities listed below.

• Public Advisory Committee meeting	April 18, 2018
• Gatineau Park Master Plan forum	April 25, 2018
• Public consultation workshops in Ottawa, Gatineau, Chelsea, Pontiac and La Pêche	April 30 to May 10, 2018
• Online survey	April 30 to May 21, 2018
• Meeting with Gatineau Park commercial tenants	June 2018
• Meeting with regional public agencies	June 2018

Phase 2: Consultation Report, April/May 2018

Consultation and Engagement Activities—Phase 2

Forum on the Gatineau Park Master Plan: Experiences, Ideas and Common Challenges

Date and time: April 25, 2018, 6:30 pm to 8:30 pm

Location: NCC Urbanism Lab

Format: Presentations and discussion with the following guest speakers:

- **Stephen Woodley**, Co-chair, Joint Task Force on Biodiversity and Protected Areas, International Union for Conservation of Nature
- **Heather Clish**, Director, Conservation and Recreation Policy, Appalachian Mountain Club
- **Alaric Fish**, Manager, Planning and Development, Canmore
- **Mélanie Lelièvre**, General Director, Appalachian Corridor

Participation: 150 participants (in-person), 283 (YouTube): 433

PAC Meeting and Workshop

Date and time: April 18, 2018, 5:30 pm to 7:30 pm

Location: NCC Urbanism Lab

Format: Workshop

Participation: 10 participants

Public Consultations

Gatineau

Date and time: April 30, 2018, 6 pm to 8 pm

Location: Best Western Gatineau

Format: Workshop

Participation: 30 participants

Ottawa

Date and time: May 2, 2018, 6 pm to 8 pm

Location: NCC Urbanism Lab

Format: Workshop

Participation: 72 participants

Chelsea

Date and time: May 3, 2018, 6 pm to 8 pm

Location: Camp Fortune

Format: Workshop

Participation: 80 participants

Pontiac

Date and time: May 7, 2018, 6pm to 8pm

Location: Luskville Community Centre

Format: Workshop

Participation: 17 participants

La Pêche

Date and time: May 10, 2018, 6 pm to 8 pm

Location: Complexe Sportif La Pêche

Format: Workshop

Participation: 6 participants

Online consultation

Date: April 30 to May 21, 2018

Format: Survey

Participation: 1,054 survey responses

Indigenous Communities

Kitigan Zibi Anishinabeg (March 2018, April 2018)

Regional Experts and Partners

Date and time: June 15, 2018, 10:00 am to 11:30 am

Location: Gatineau Park Visitor Centre, 33 Scott Road, Chelsea

Format: Workshop

Participation: 10 people

Local Elected Officials

Local elected officials were kept informed of the consultation process and results, and were invited to participate in the second round of public consultations. The following officials were in attendance during one or several of the latest consultations:

William Amos, Member of Parliament for Pontiac

Caryl Green, Mayor of Chelsea

Guillaume Lamoureux, Mayor of La Pêche

Francis Beausoleil, Municipal Councillor for La Pêche

Invitations and Promotion

The public consultation was promoted on the NCC's website and on social media. Live Tweets were published during the workshops in Gatineau, Ottawa, Chelsea, Pontiac and La Pêche. In addition, digital advertisements were placed in the *Ottawa Citizen* and *Le Droit* prior to the workshops. Promoted posts and Facebook ads, as well as Google AdWords were also used to promote the events.

An email invitation was sent to contacts in Public Affairs Division's distribution lists, which include the following stakeholders:

- Residents' associations
- Interest groups
- Individuals

A media invitation was sent on April 19, 2018.

Consultation Format

In-person consultations

Upon their arrival, participants were invited to sit at one of several tables. One NCC staff member was seated at each table, and acted as a moderator throughout the workshop. Following a brief introduction to the Gatineau Park Master Plan review process, participants engaged in two activities during which they had an opportunity to assess and provide feedback on the following:

- The Gatineau Park Master Plan preliminary vision statement
- The Gatineau Park Master Plan preliminary strategic directions

During the vision statement activity, participants were each given a copy of the statement and its 15 sub-components. Gathered around a large sheet divided into quadrants (completely satisfied, satisfied, dissatisfied, completely dissatisfied), participants discussed the merits and shortcomings of each part of the vision, and rated it accordingly using stickers. Participants were also provided with post-it notes with which they could share more detailed feedback on the vision.

During the strategic directions activity, participants were provided with four large sheets (one per goal) divided into two sections (agree, disagree), and a set of cards—one for each strategic direction. Participants debated where to place each strategic direction, and again provided additional feedback on post-it notes.



Online survey

The online survey was divided into two sections that mirrored the in-person consultation activities. In the first section, respondents were asked to read the vision statement and its sub-components, and then rate their satisfaction with the statement as a whole on a five-point scale (very dissatisfied, dissatisfied, neutral, satisfied, very satisfied). Respondents were also asked to provide any additional feedback they may have had in an open-text box.

In the second section, respondents were asked to read each of the strategic directions and indicate whether they agreed or disagreed with the contents. Respondents were also asked, for each of the four goals, to provide their feedback in an open-text box on any important issues they may have felt had been omitted.

Consultation Highlights—Phase 2

In the online survey and during the public consultation workshops, participants were asked to assess and provide feedback on the following:

- The Gatineau Park Master Plan preliminary vision statement
- The Gatineau Park Master Plan preliminary strategic directions

The following is a high-level summary of the input received through the online survey, the in-person consultations, the public advisory committee, meetings with local elected officials and discussions with regional groups.

What we heard

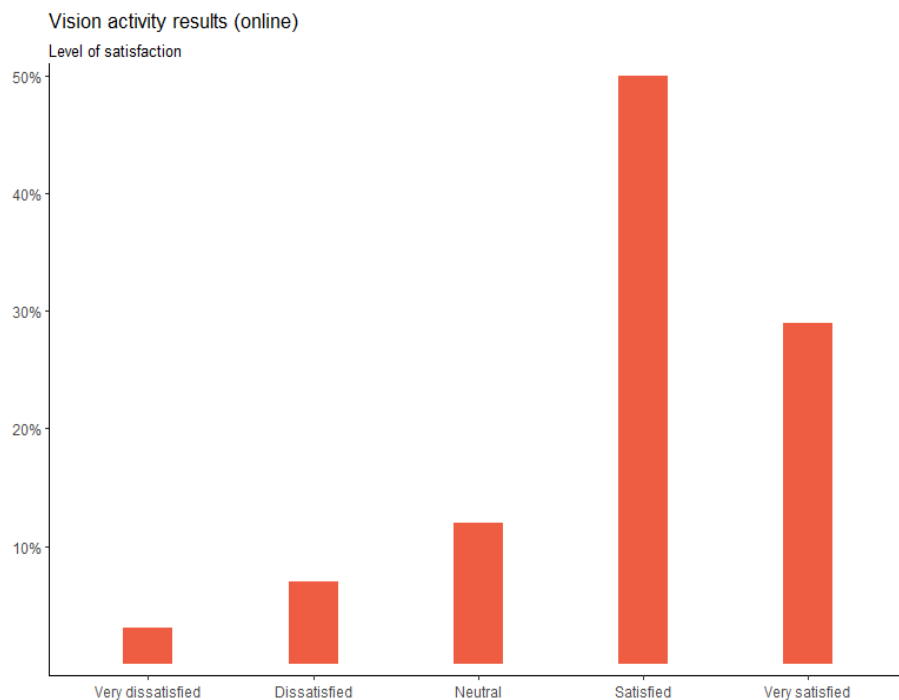
- **That satisfaction with the vision statement as a whole is very high overall.**
- **That support for the strategic directions is nearly unanimous across all four goals.**
- That participants are particularly supportive of efforts to meaningfully engage with Indigenous groups and bring greater visibility to Anishinabe history, culture and traditions.
- That many are polarized when it comes to the overriding purpose of the Park. Some see it primarily as a space for outdoor recreation, while others view it principally as a natural area to be protected, specifically from further development and overuse.
- That participants encourage the NCC to find new and innovative ways to better protect the Park from a range of threats, including human activity, invasive species and climate change.
- That some participants feel that there is a lack of clarity in the vision and strategic directions, which resulted in feelings of uncertainty about their practical implications.
- That the areas in which participants most frequently recommended improvements are the following:
 - the short form of the vision statement
 - the component of the vision that addresses accessibility
 - the component of the vision that addresses private properties
 - the strategic direction that addresses official residences
 - the strategic direction that addresses equitable fees

Consultation Results

Vision Statement

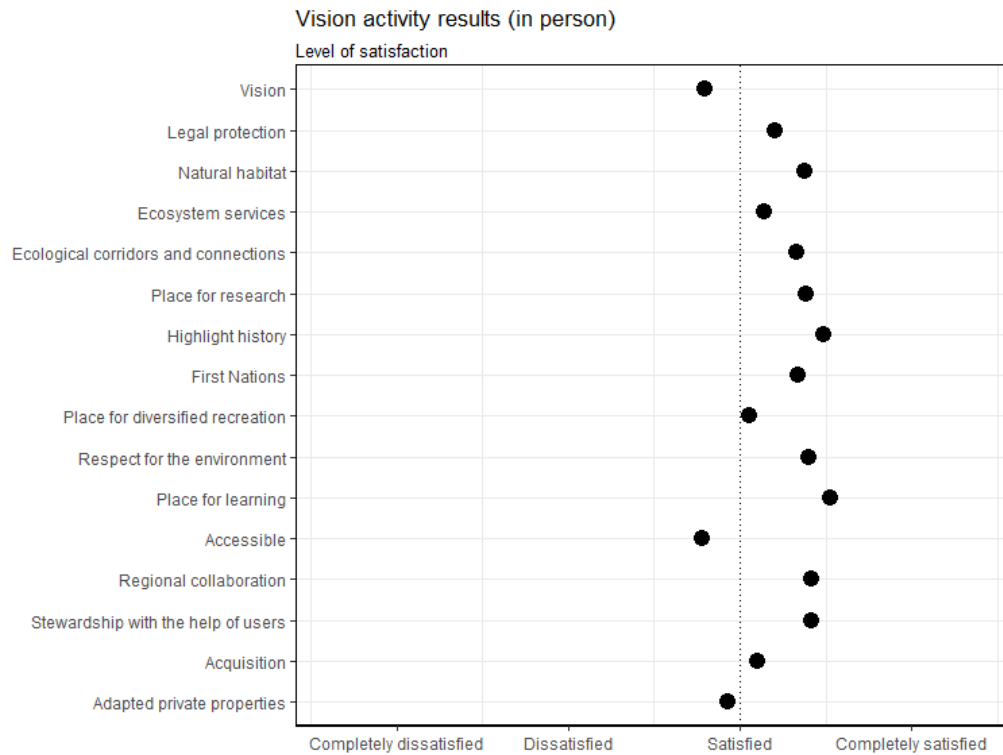
Satisfaction with the vision statement was very high overall. Seventy-nine percent of online respondents indicated that they were either satisfied or very satisfied with the vision statement (*see Figure 1*), while participants at the in-person consultations were, on average, similarly satisfied with the vision and its sub-components (*see Figure 2*).

Figure 1



As illustrated in Figure 2, the more involved nature of the in-person consultation activity allows us to paint a more detailed picture of attitudes toward the vision and its descriptive sub-components.

Figure 2



Note: Responses were converted to a 1–4 continuous scale, from which a mean was taken for each component of the vision.

The overarching vision statement itself, together with the statement on accessibility and that on adapted private properties received slightly lower levels of support from in-person consultation participants.

Some of the written comments collected during the workshops shed further light on the sources of dissatisfaction in terms of these three points, and were echoed by comments collected via the online survey. These are summarized below.

Vision

The most frequently recurring comment expressed by participants with regard to the vision—both the short statement itself, and as a whole—was that it did not adequately capture the Park’s role as a space for recreation in nature.

Many participants felt that the vision paid too much attention to conservation, and not enough to the many activities that are part and parcel of most peoples’ experience of the Park. These participants expressed a desire to see in the vision

statement more frequent and meaningful mentions of human activity that celebrates the Park's role in fostering outdoor sports, fitness and healthy living.

Conversely, some participants—albeit fewer in number—argued that the vision statement should place an even greater emphasis on conservation and protection, while others expressly stated that they would like to see the Park's use as a recreational space curbed.

The bulk of the remaining feedback of the overarching vision statement addressed the wording of the statement primarily from a stylistic perspective.



Accessibility

With regard to the statement about accessibility, participants wondered what it potentially implied and pointed to what was left unaddressed.

A number of participants expressed concern about the current amount of vehicle traffic in the Park, and put forward a number of proposals to restrict it. These ranged from an outright ban on certain vehicles and on vehicle access during certain hours of the day to more readily available and convenient public transit or shuttle options.

Public transit and shuttles were also proposed as solutions to a different problem identified by participants: fair and equitable access to the Park. Some worried that enjoyment of Gatineau Park was beyond the reach of those who do not have access to a car, and/or who cannot afford to pay fees. Others were concerned about how visitors with disabilities would be accommodated, and requested that the vision explicitly address the principle of universal accessibility.

Adapted private properties

The majority of the comments that addressed the issue of private properties in the Park reflected a shared sense of unease or opposition to commercial and residential development in the park. Some expressed a desire to have existing private properties bought up by the NCC as quickly as possible, while others simply stated that they oppose any further private expansion in the Park, with particular sensitivity to the area around Meech Lake.

Here are a few examples of comments received.

Theme	Sample comment
Vision	<p>Manque un lien au rôle du parc comme lieu de récréation. [Missing a link to the Park's role as a place for recreation.]</p> <p>Vision statement is too wordy.</p> <p>Vision statement should address recreation—one of the most popular uses of the Park.</p>
Accessibility	<p>Increased public transport (especially in the winter) would greatly increase the accessibility of the Park, and help those who cannot easily access the Park participate in varied recreational activities.</p> <p>Suggest splitting this concept into two points: 1) making the Park accessible and welcoming for a wider socio-economic spectrum (services, facilities, access, families, low-income, initial experience in the wilderness); and 2) prioritizing sustainable/equitable transportation for access (transit, walking, cycling).</p> <p>In order to protect the environment from pollution and noise, the Park should be closed to traffic all year round or at least closed to traffic until noon. Most access points are reachable from the parking lots.</p>

	In this time of climate change, it does not make any sense to allow motorized vehicles access to the Park.
Adapted private properties	<p>Would like to see more restrictions on residential and commercial use of the Park.</p> <p>Private properties are in conflict with the Park purpose—all plans say they should be removed.</p> <p>While I agree that owners and tenants need to take care of the Park, the NCC cannot be too heavy-handed. Many owners predate the Park. These legacy owners need to be treated with respect.</p> <p>There should be no private owners on Park property who don't already live there!</p> <p>I would like a stronger statement regarding the role of the Park's residents to protect and respect the Park's ecology. I'd also like to see development of private property stopped and the purchase of private property by Park authorities so that less of the land in the Park is privately owned.</p>

General comments on the vision

The paragraphs below summarize the remaining most frequently mentioned issues in the open-text and post-it feedback.

Clarity

A number of participants requested additional details and greater clarity with regard to the meaning and practical implications of the vision statement and its sub-components. Some of these inquiries specifically referenced what some felt was an unnecessary use of jargon, though most instead communicated uncertainty as to how the statements would be translated into policy and action.

For instance, some feared that the references to “regional prosperity” and “commercial tenants” were a veiled way of embracing more commercialization; others simply reported that the meaning of several passages was unclear or vague, and open to many different interpretations. Thus, opposition often appeared to be a function of apprehension regarding *possible* outcomes rather than of outright opposition to the spirit of the statement itself.

Indigenous involvement

A number of participants stressed how important it was to them for the NCC to follow through on its commitment to make the Anishinabe people an integral part of the Park. These participants expressed a clear desire to see this commitment translated into sustained engagement with the Anishinabe, and meaningful, concrete actions.

Legal status

The component of the vision that states that the Park and its features will be legally protected prompted a number of comments from participants. Several participants called for this passage to be clarified and strengthened. Others said that Gatineau Park should be granted national park status in order to ensure that it enjoys the highest level of protection afforded to parks in Canada.

The Park as laboratory

A number of participants added various caveats to this component of the vision:

- That sustainable research practices be used.
- That visitors be engaged in data collection.
- That results be advertised and shared with the public.
- That these activities be monitored in order to ensure that they do not have an adverse impact on the environment.

Modes of transport

Some participants said that they were uncomfortable with the passage of the vision that addresses modes of transport to the Park. Among these, several requested that the vision statement specify that these ought to be environmentally friendly modes of transport, while others said that they wanted to see traffic curbed. Similarly, a number of participants expressed interest in various means to reduce traffic in the Park, including shuttles and public transit options.

Ecological corridors

Participants expressed support for the establishment and maintenance of ecological corridors, and recommended that their benefits be emphasized.

Education

There was enthusiasm among participants for the potential to make education a more prominent component of the Park's offerings, both from the perspective of conservation practices and that of the Park's historical and cultural legacy.

Here are a few examples of comments received.

Theme	Sample comment
Clarity	<p>It is not clear what an "ecological service" is, or if it's important.</p> <p>What does exhilarating mean? Monster trucks or biking?</p> <p>To me the vision is not clear. Who is the Park meant to inspire? How can we do—and then measure—that? So that who may continue to discover and enjoy its beauty?</p> <p>The description is difficult to understand, since it is full of terms that require—and are open to—interpretation. To me, the vision should clearly list the dual purpose of being (a) a place of nature with a cycle of life with minimal human influence, and (b) a place for local residents and visitors to experience.</p>
Indigenous involvement	<p>Meaningful Algonquin engagement from planning to jobs to sharing culture. Incorporate Algonquins in a new visitor centre.</p> <p>More Anishinabe presence and programming, perhaps at strategic doorways to the Park and some key sites to help explain historical significance and importance.</p>
Legal status	<p>Legal protection: this is very vague and needs refinement. Legally protected in what way?</p> <p>Very happy to see the Park gain legal protection. Would like to see it gain national park status.</p>
The park as laboratory	<p>Emphasize sustainable/responsible research! Scientists leave waste when their research is completed.</p>

	<p>If the Park will also function as a natural laboratory for scientific research, please engage the public in the data gathering. Perhaps an NCC app?</p> <p>Include in the statement that it will be a natural laboratory using ecologically sound practices, which includes using organic, sustainable practices that do not involve the introduction of genetically modified species to the Park.</p>
Modes of transport	<p>Wording on transportation and access should relate to encouraging and privileging sustainable transportation. Right now bus access is limited. Needs to be strengthened.</p> <p>Modes of transport should be specified and restricted. There should be a shuttle service from the parking lots, and cars should not be allowed on the roads. Otherwise, an access fee should be charged to limit heavy traffic in a protected environment.</p> <p>No. 11 should read: ...Many modes of environmentally-friendly transportation...</p>
Ecological corridors	<p>Purchase lands outside the Park (in the corridors).</p> <p>Emphasize including the benefits of ecological corridors.</p> <p>I believe there needs to be legislation to make the Gatineau a formal national park. Its boundaries need to be protected and—as is indicated—ecological corridors encouraged.</p>
Education and history	<p>Needs more emphasis. There is a great opportunity to use Gatineau Park as a place to teach about conservation and recreation.</p> <p>Geological, European, First Nations, ecological. Many forms of history, not just European history over the last 200 years.</p> <p>More historical information.</p>

Strategic Directions

As illustrated in Figure 3, Figure 4 and Figure 5, reception of the proposed strategic directions was overwhelmingly positive. The average level of agreement with the strategic directions was 91% among online survey respondents, and 86% among the tables at the in-person consultations.¹

Two strategic directions stood out in particular, however, for receiving comparatively lower support:

1. “Highlight the presence of the official residences as a unique aspect of the Park’s Capital function.” (26% of online respondents and 60% of tables at the in-person consultation disagreed)
2. “Implement an equitable fee structure for Park access and recreational activities.” (35% of online respondents and 14% of tables at the in-person consultation disagreed).



1. As participants at the in-person consultations had to debate the merits of each direction and then provide their response as a group, we can only speak here of tables as a unit of analysis rather than of individual respondents.

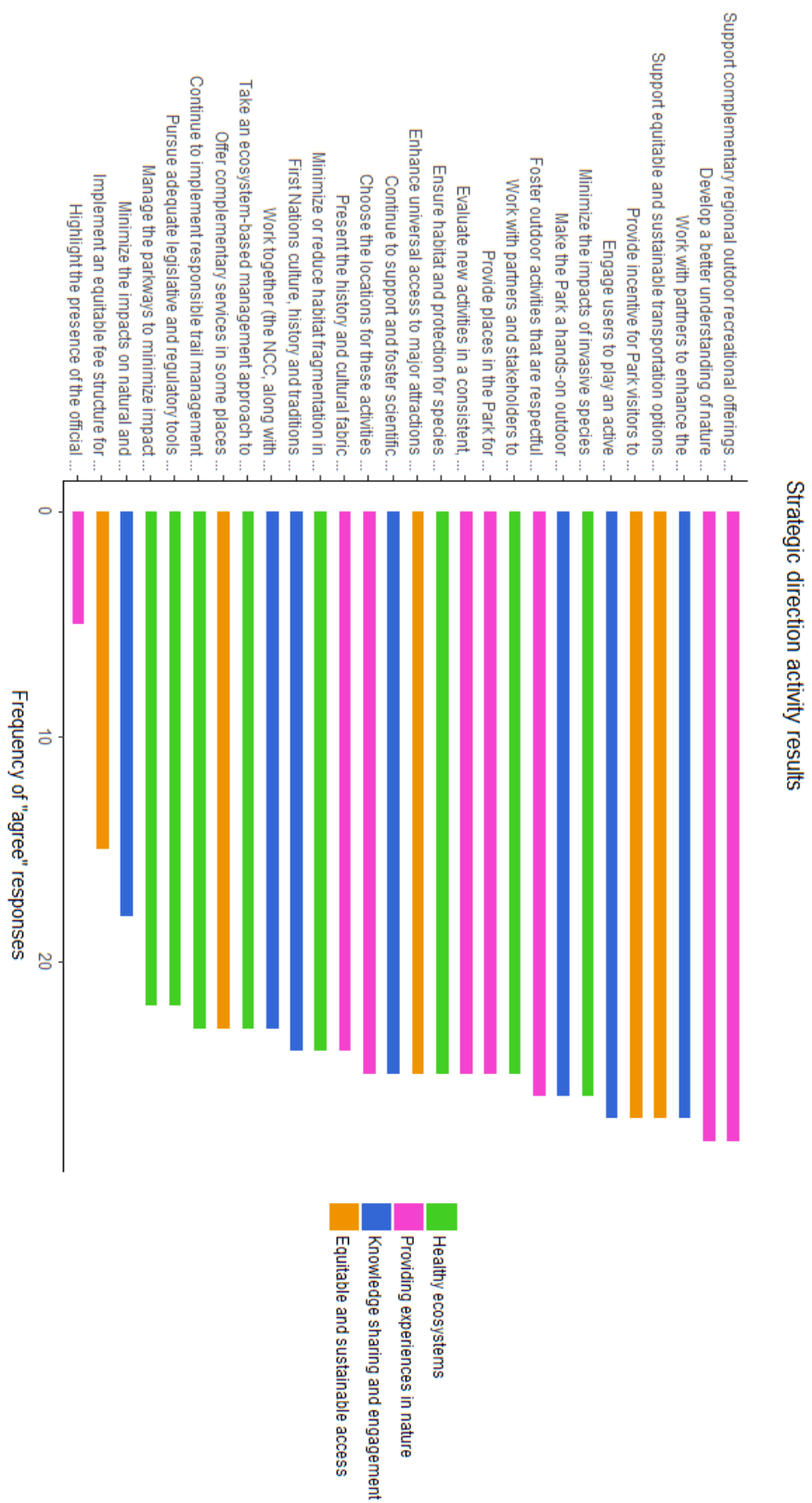


Figure 3

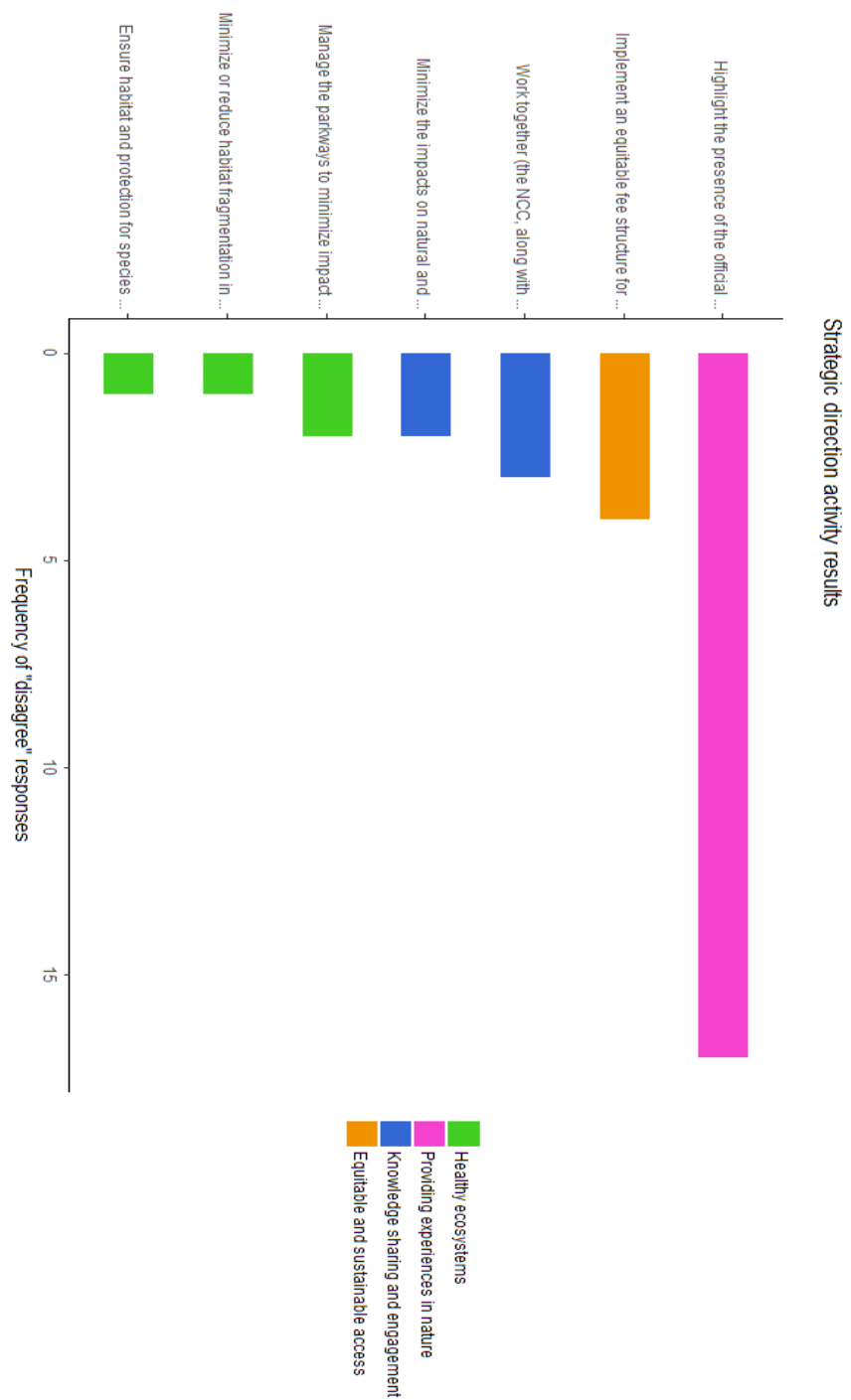


Figure 4

As with the vision statement, the written feedback provided during the in-person consultations and via the online survey help us to better understand the underlying reasons that may explain some of the opposition to these two strategic directions.

Official residences

The feedback on the strategic direction that mentions official residences centred on the following sentiments:

- Official residences are not a priority within the context of the Gatineau Park Master Plan review.
- Uncertainty as to what “highlight” entails in practical terms.
- Resistance to the idea of residences (official or private) in Gatineau Park.

Given these comments, certain participants were wary of devoting effort and resources to a cause that they do not view as integral to the Park’s role in the National Capital Region. A smaller number would also like to see increased public access to the residences themselves and the lands that they occupy.

Equitable fee structure

Despite the fact that the majority of participants agreed with this strategic direction, a number of others expressed reservations about fee structures both on principled grounds, and out of concern for the lack of specific details regarding implementation and the ultimate cost to users.

A number of participants explained that they worry that fees would prevent less fortunate residents and visitors from being able to access and enjoy the Park. Several others simply stated that no fees should be charged for access to the Park, and did not provide an explanation. Among those who worried about implementation, some asked that “equitable” be clearly defined, while others inquired about how the fees would be applied (e.g. for access at a designated Park entrance, for parking, for particular uses and so on).

On the whole, participants who commented on this issue expressed greater acceptance for fees tied to specific activities (or vehicles) than for simple access to the Park.



Figure 5

Here are a few examples of comments received.

Theme	Sample comment
Official residences	<p>Official residences shouldn't be in the Park. Should be nature-based.</p> <p>Official residences should be accessible for public visits (open doors day, etc.). No additional residences, they should not cut areas of the Park's visitor area.</p> <p>I think the Park would be a better place without the "official residences," as this effectively takes up all of Harrington Lake which blocks the lovely three lakes corridor.</p> <p>Hmmm... confused about the "official residences" bit... it's never been even alluded to in Park literature before! What would "highlighting" entail and why?</p>
Equitable fee structure	<p>I am not in favour of fees for access to public parks. They discourage an already-disadvantaged community.</p> <p>Gatineau Park is a public park supported by our taxes. Fees, if any, should be kept low and reasonable.</p> <p>Regarding the last point: "Implement an equitable fee structure for Park access and recreational activities," I think the cost to users should be minimized or organized according to a sliding scale so that people of all income levels can have access to the Park.</p> <p>I would support a fee structure if funds would go towards trail maintenance and improvement.</p>

General feedback by goal

The following sections summarize the points most frequently raised in the comments collected on each goal and its strategic directions.

Healthy ecosystems

Several participants requested clarification on the meaning of “ecosystem-based management” and the specific implications of “responsible trail management,” pointing out that it was difficult to determine whether or not they supported strategic directions that they could not fully understand.

Some participants emphasized the importance of minimizing traffic in the Park, while others strongly opposed the construction of new roads, which they linked to habitat fragmentation and animal mortality. Some expressed general apprehension about the effects of human activity on the Park, and stressed the need to balance recreation with conservation.

There was notable interest among those who left comments in this section for more educational initiatives, particularly with regard to teaching users about sustainable trail practices.

A number of people requested that more singletrack trails be built instead of wider ones.

Providing experiences in nature

A number of participants shared their desire to see their favourite activities—including snowshoeing, cross-country skiing, alpine skiing, climbing, and biking, among others—expanded and offered greater support in the Park.

Some requested that certain areas in the Park be designated for quiet contemplation and other non-intensive activities. Others expressed concern about specific activities in the Park and their effects on the environment, and wished that the interest of the latter be placed before that of human recreation. In a similar vein, certain participants requested more details on what was considered an “intensive outdoor activity” in order to be able to better evaluate the potential impact.

On the subject of trails, a number of participants expressed skepticism about the desirability of shared trails for bikers and hikers. Others specifically requested that separate trails be designated for different uses.

Some participants took this opportunity to highlight their support for the promotion of human-powered activity in the Park, and the curbing of motorized modes of transport.



Knowledge sharing and engagement

A large number of participants reiterated their support for meaningful engagement with local Indigenous communities, and their desire to see the Anishinabe people involved in sharing their culture, history and traditions with Park visitors.

Some participants wondered about the identification of “regional prosperity” as an objective for the Park, explaining that they feared this could potentially be interpreted as an endorsement of further development and commercialization in the Park. Others shared their unease about the proposed cooperation with businesses and residences, reiterating their opposition to private residences in the Park.

Among the comments collected on this set of strategic directions, participants expressed both interest in and questions about fostering scientific research opportunities within the Park. Some requested that the NCC do more to share the fruits of research conducted in the Park, while others indicated that scientific research opportunities should not come at any environmental cost.

Equitable and sustainable access

Many participants expressed an interest in facilitating access to Gatineau Park via shuttle buses, both to reduce the number of cars in the Park and to ensure that even those who do not have a car can enjoy all that the Park has to offer. A number of these participants pointed to the services offered during Fall Rhapsody as a model to extend throughout the year, while others mentioned similar services offered at other major parks (e.g. Zion, Acadia National Park).

A number of participants also encouraged the NCC to prioritize sustainable transportation, and to encourage the use of electric and human-powered vehicles in the Park.

Also, a number of participants proposed various means of making Park access more affordable, including selling annual Park passes, making more free daily passes available at libraries, and either waiving fees for the less fortunate or making them tax-deductible.

General comments

The following summarizes points that were made across all of the four goals.

Reconciliation loomed large in comments, with participants frequently indicating the importance of meaningful engagement with local Indigenous communities, and showcasing Indigenous culture, history and traditions in the Park.

Participants frequently reiterated their opposition to further private development and commercialization in the Park.

The issue of dogs was a recurring subject of interest, both by those who would like to see designated, off-leash trails for dogs and by those who would like to see leash rules better enforced.

Interest in making the Park more accessible via shuttle or public transit cropped up in every section of the consultation, as did discomfort with the growing level of motor vehicle traffic in the Park.

A number of participants in all sections of the consultation on strategic directions requested more information on the meaning of specific words and the practical implications of certain actions. Several argued that the directions were framed in such a way as to make it difficult to disagree with them.

Theme	Sample comment
Healthy ecosystems	<p>What is ecosystem-based management?</p> <p>Preserving ecosystem integrity important, but need more education/info about what kind of activities fragment habitat.</p> <p>I have no idea what “responsible trail management actions” are, so it’s hard to know how to respond.</p> <p>Provide adequate access to education for visitors to the Park to better understand the ecosystem prevention strategies.</p>
Providing experiences in nature	<p>No car fees for downhill and cross-country skiing and snowshoeing, etc.</p> <p>I’d like to see more snowshoe trails. I think it’s a great way to get all ages out there, and not as expensive as skiing for those on limited budgets.</p> <p>All good. People want to get out and use the park for tons of different activities, the NCC should try to accommodate the healthy outdoor actives as best as they can with well-maintained and marked trails. I think there is a place for mountain biking, rock climbing, trail running, road biking, x-c skiing, snowshoeing and fat biking in the Park. Give people a place to do these things. The Park isn’t just to look at but also to experience.</p> <p>Actually, shared trails and pathways should not be accepted as a given as it is here. Any time I have seen conflict in the Park, it has been as a result of shared pathways. Sometimes there should be shared pathways, sometimes the pathways should be for the exclusive use of hikers and joggers. There should also be one or two pathways for the exclusive use of mountain bikers.</p> <p>Reduce motor vehicle traffic, and increase free public transport opportunities.</p>

Knowledge sharing and engagement	<p>Please share the fruits of your scientific research.</p> <p>Include that the scientific-based management practices will use organic methodologies.</p> <p>What does “regional prosperity” mean? The goal of a park shouldn't be to be “prosperous.” Nature isn't about generating revenue.</p>
Equitable and sustainable access	<p>Nobody should pay — free passes at libraries, etc.</p> <p>Is it realistic to have the Park accessible to all (i.e. wheelchair access to hiking trails)? Good highway to ecological sensitive area.</p> <p>Yes it would be great to have a shuttle that runs from downtown Ottawa to a couple of key points on the Park. I no longer have a vehicle, and it is a barrier for me to access the Park.</p> <p>Restrict access for cars by organizing park-and-ride lots with shuttle service in the Park.</p> <p>Sorry about the disagree, but without listing which specific areas are going to be made fully accessible it's hard to evaluate. A lot of the Park is just quite simply not accessible, depending on your physical state, your physical fitness level, your age, etc. To make places fully accessible could be destructive to the conservation efforts, and some people might use this point to argue for access.</p>
General comments	<p>Further explore the sharing of Indigenous culture, history and traditions.</p> <p>Monitor and impose stiff fines for the many Park visitors who allow their dogs off-leash. This is frequently an unobserved rule.</p>

Integration of Results

In conclusion, satisfaction with the vision statement as a whole is very high overall, and support for the strategic directions is nearly unanimous across all four goals. The public input received during “Phase 2: Vision and Directions” will help to finalize the vision statement, principles, goals and strategic directions. Refinements to the wording and clarity of some ideas will be made to ensure that the intents are clear.

The comments will also help the development of the land use concept, land designations and the detailed policies which will be drafted in the subsequent phases of the plan. Many of the comments will be addressed in these more detailed phases of the plan.

Next Steps

- Revision of the vision statement
- Development of a preliminary land use concept
- Drafting of the detailed policies

Consultations in “Phase 3: Zoning and Policies” will include discussions with the same groups as in the second phase. The next consultation phase will occur in late fall 2018 or early winter 2019.

Appendix A: PAC Members

Name	Community of interest
Sandra Beaubien	Recreation
Jacques Dumont	Recreation
Janet Campbell	Recreation
Benoit Delage	Sustainable development
Nik Lopoukhine	Park management expert
Stephen Woodley	Environmental expert
Katharine Fletcher	Writer and historian
Gershon Rother	Local resident and Park volunteer
Michel Prévost	Historian
Sylvie Turcotte	Local resident
Tom Young	Local resident
Joanne Hamilton	Local resident
André Groulx	Regional tourism
Chris Chapman	Recreation industry
Sophie Routhier Leblanc	Student
To be determined	Indigenous representative
Bob Brown	Advisory Committee on Universal Accessibility
Barry McMahon	Advisory Committee on Universal Accessibility

Gatineau Park Master Plan Review

October/November 2017

Introduction

The National Capital Commission (NCC) is renewing its long-term plan for the development, use and management of Gatineau Park, the Capital's conservation park. As part of its planning process, the NCC reviews its master plan for Gatineau Park every 10 years, on a 50-year horizon.

With a vast array of ecosystems that are home to over 5,000 species, including 150 species at risk, a variety of heritage sites and cultural landscapes, and offering many outdoor recreation activities throughout the year, Gatineau Park is a unique place that attracts some 2.6 million visits a year.

Moreover, following the direction set in the Plan for Canada's Capital, 2017–2067, Gatineau Park will be of even greater national value as a substantial natural reserve located within minutes of the Capital's urban core.

For more information about Gatineau Park and this planning process, you can view the public consultation panels [here](#) and visit the NCC's website [here](#).

We would like to hear your thoughts about the future of Gatineau Park. Complete our online survey from October 19 to November 14, 2017.

Existing Conditions, Issues and Opportunities

In your opinion, what are the most important issues and opportunities for Gatineau Park that need to be addressed in the future? (500 characters maximum)

Imagining Gatineau Park in 50 years

What do you want Gatineau Park to be like in 2067 (50 years)?

Visioning Blocks for Gatineau Park in the Next 50 Years

What three words would you like to see in the vision?

Other comments

Please provide any additional comments that you would like to share.

Please provide the first three characters of your postal code: _ _ _

Thank you for completing this survey. Please note that your answers will be confidential.

Appendix C: Elected Officials Meeting Notes

Gatineau Park Master Plan

Meeting with elected officials from the National Capital Region

Thursday, December 14, 2017, 4 pm to 6 pm

Participants

**Carol Green
Gilles Chagnon
Zachary Dayler, Ms. McKenna's Office
Isabelle N. Miron
William Amos
Mike Duggan
Alexandre Séguin,
For Maude Marquis-Bissonnette**

NCC Staff

**Mark Kristmanson
Lucie Bureau
Christie Spence
Cédric Williams
Kelly McRae
Hugues Charron**

This is an important opportunity to review the 2005 plan considering that conditions have changed since it was first written. The following items require examination: the relevance of amending legislation to better protect the Park; the growing development pressures confronting the Park and the resulting stress on ecological corridors. Elected officials were asked about their perceptions of the issues and to offer ideas for implementation.

Comments made during discussions

Give priority to conservation.

Let the entire region benefit from the Park's economic potential by developing the La Pêche and Pontiac municipalities.

Find solutions to limit the impact of traffic in the village of Old Chelsea.

Incorporate universal access into the plan and use the *Accessibility for Ontarians with Disabilities Act* as a model.

Protect adjacent green space, like the Boucher forest.

Consider the public transit needs of the Ville de Gatineau in the west part of the city and the possibility of widening Boulevard des Allumetières.

Limit the impact of parking by park users on residential neighbourhoods.

Improve the transition between green spaces and urban neighbourhoods.

Make the interface with the environment more flexible (see plan Hollow Glen to Chelsea corridor plan).

Take advantage of federal grants to adapt infrastructure to climate change (repair Meech Lake Road).

Include construction guidelines that potentially align with those developed by the Municipality of Chelsea.

Find a way to manage residential development in the Park using various urban planning tools.

Consider amending the *National Capital Act* to improve Park management tools.

Improve access to the Park.

Charge variable rates at parking lots to encourage people to use the entire Park.

Examine the possibility of developing directional signage applications.

Find a way to create harmony between the existing residences and the Park environment.

Appendix D: Phase 2—Online Survey

Welcome!

The National Capital Commission (NCC) is in the process of updating its Gatineau Park Master Plan, and we would like to have your input. With your help, this master plan will guide the direction for conservation and development in the Park over the coming decades.

During this phase of the project, you will be asked to evaluate some of the strategic directions identified for the Park, following the previous round of public consultations, which were held in the fall of 2017. You will also be asked to comment on the draft vision, which is based on input from the public collected during the first round of public consultations.

Why vision statements matter

A vision statement is a declaration of a project's aspirations. More than mere words on a page, it meaningfully shapes decision making and serves as a road map for the establishment and accomplishment of goals. Please read and respond to the draft vision statement and description for the Gatineau Park Master Plan review, presented below. Your feedback will help us to ensure that the outcomes of the present master plan review process reflect the needs, concerns and values of the Park's community of users and caretakers. It can be expected that the draft vision statement below will evolve following comments received during this round of public input.

Vision statement:

"As a treasured natural haven at the doorstep of Canada's Capital, Gatineau Park will inspire people to help ensure its lasting protection so that all may continue to discover and enjoy the rich nature and culture that it offers."

Vision description:

1. The Park and its treasured natural and cultural features will be legally protected, helping it to become a living legacy for future generations. As the National Capital Region's principal conservation park, it will be a symbol of Canadians' engagement to protect the integrity of the environment.
2. Natural resources will remain in abundance throughout the Park's diverse ecosystems and habitats. The Park's native plants and wildlife, including rare species and species at risk, will thrive in this safe haven.
3. The Park will exemplify the intangible values of a healthy natural environment, offering a range of ecological services that will also serve to benefit the region. It will make an essential contribution to the resiliency of the National Capital Region and the well-being of its people, who will recognize the direct relationship between the integrity of the Park, and the quantity and quality of the benefits it provides.
4. The Park will be a key component in a network of regional, provincial and national reserves and parks. Ecological corridors that connect the Park to other natural environments will help the Park to conserve its native species, by allowing various species to move freely and adapt to a changing climate.
5. The Park will also function as a natural laboratory for scientific research. Research findings will be readily shared and will support management decision-making.
6. Cultural landscapes and heritage buildings of regional and national significance will be found throughout the Park, with stories to be discovered by visitors.
7. The authentic presence, history, traditions and culture of the Anishinabe people will be an integral part of Gatineau Park.
8. A variety of year-round experiences will be offered—ranging from exhilarating to quiet contemplative activities—which will enhance a sense of well-being, and foster personal connections to this natural gem.
9. Users will enjoy the Park in ways that are respectful of the environment.
10. The Park will provide hands-on opportunities to learn about and appreciate its rich natural and cultural

features.

11. The Park will be welcoming and easily accessible to those who wish to visit it. Many modes of transportation and active mobility will support sustainable access to the Park.

12. The Park and its municipal, regional, provincial and federal partners will work together to protect the intrinsic values that the Park represents, and in doing so, will achieve their shared objectives of nature conservation, regional prosperity and quality of life.

13. With an understanding of the importance of the Park, visitors, residents and community groups will be active participants in the stewardship of the Park's natural and cultural assets. They will safeguard the features that draw them to the Park, and in this way will help to ensure that everyone can benefit from them.

14. The quality of the Park's natural habitats will be enhanced, following the acquisition and integration of strategic private properties.

15. Private owners, commercial tenants and the Park's residents are part of the collective effort to protect the integrity of the natural environment, and will strive to inhabit the Park in sustainable ways.

How satisfied are you with the manner in which the draft statement above captures the best possible vision for the conservation, use and management of Gatineau Park in the years ahead?

1. Very satisfied
2. Satisfied
3. Neutral
4. Dissatisfied
5. Very dissatisfied

Please provide any comments you may have regarding the vision statement and description in the box below:

Goals and Strategic Directions

Based on the previous round of public consultations, the NCC has identified four main goals on which to focus in the forthcoming Gatineau Park Master Plan. Each goal is supported by a set of strategic directions.

Goal No. 1—Healthy ecosystems: Ensure a healthy, biodiverse park for the long term to sustain resiliency and quality of life, offering people connections to a sound environment.

Please indicate whether you agree or disagree with each strategic direction below.

	Agree	Disagree
Pursue adequate legislative and regulatory tools to ensure the long-term protection of the Park.	<input type="checkbox"/>	<input type="checkbox"/>
Minimize or reduce habitat fragmentation in Gatineau Park.	<input type="checkbox"/>	<input type="checkbox"/>

Ensure habitat and protection for species at risk.	<input type="checkbox"/>	<input type="checkbox"/>
Minimize the impacts of invasive species on ecosystems and habitat.	<input type="checkbox"/>	<input type="checkbox"/>
Take an ecosystem-based management approach to ensure the continued benefit of ecosystem services for the region.	<input type="checkbox"/>	<input type="checkbox"/>
Work with partners and stakeholders to ensure that the boundary of the Park is adequately buffered, and ecological corridors are functional.	<input type="checkbox"/>	<input type="checkbox"/>
Manage the parkways to minimize impact on wildlife, while ensuring visitor safety.	<input type="checkbox"/>	<input type="checkbox"/>
Continue to implement responsible trail management actions.	<input type="checkbox"/>	<input type="checkbox"/>

Are there any strategic directions not mentioned above that you think should be included as part of this goal?

Goal No. 2—Providing experiences in nature: Offer a diverse array of activities and experiences year-round that are in harmony with the Park’s conservation priorities.

Please indicate whether you agree or disagree with each strategic direction below.

	Agree	Disagree
Foster outdoor activities that are respectful of nature, and promote the sharing of trails and parkways.	<input type="checkbox"/>	<input type="checkbox"/>
Support complementary regional outdoor recreational offerings in the communities adjacent to the Park.	<input type="checkbox"/>	<input type="checkbox"/>
Provide places in the Park for contemplation and well-being, as well as intensive outdoor activities.	<input type="checkbox"/>	<input type="checkbox"/>
Evaluate new activities in a consistent, transparent way, and include consideration of cumulative effects. Choose the locations for these activities in accordance with environmental sensitivity factors.	<input type="checkbox"/>	<input type="checkbox"/>
Present the history and cultural fabric of the region at key sites such as the Mackenzie King Estate, Carbide Willson ruins and other cultural landscapes, through education and interpretation activities.	<input type="checkbox"/>	<input type="checkbox"/>
Highlight the presence of the official residences as a unique aspect of the Park’s Capital function.	<input type="checkbox"/>	<input type="checkbox"/>
Develop a better understanding of nature through interpretation and education activities.	<input type="checkbox"/>	<input type="checkbox"/>

Are there any strategic directions not mentioned above that you think should be included as part of this goal?

Goal No. 3—Knowledge sharing and engagement: Foster knowledge, a sense of belonging and a commitment to Park conservation.

Please indicate whether you agree or disagree with each strategic direction below.

	Agree	Disagree
Work with partners to enhance the conservation and interpretation of natural, cultural and historic resources within the Park.	<input type="checkbox"/>	<input type="checkbox"/>
First Nations culture, history and traditions are an integral part of Gatineau Park, and the Anishinabe people are actively engaged in sharing these.	<input type="checkbox"/>	<input type="checkbox"/>
Work together (the NCC, along with municipal, provincial and community partners) toward the shared objectives of nature conservation, regional prosperity and quality of life.	<input type="checkbox"/>	<input type="checkbox"/>
Make the Park a hands-on outdoor classroom via programs where students, new Canadians and the general public can learn about and appreciate nature, outdoor activities, and the region's culture and history.	<input type="checkbox"/>	<input type="checkbox"/>
Engage users to play an active role in maintaining the official recreational assets and to act as ambassadors for the protection of the Park's natural and cultural resources.	<input type="checkbox"/>	<input type="checkbox"/>
Minimize the impacts on natural and cultural landscapes by supporting residences, businesses and infrastructure within the Park to embody sustainable ecological practices and harmonious design principles.	<input type="checkbox"/>	<input type="checkbox"/>
Continue to support and foster scientific research opportunities within the Park, to support science-based management decisions.	<input type="checkbox"/>	<input type="checkbox"/>

Are there any strategic directions not mentioned above that you think should be included as part of this goal?

Goal No. 4—Equitable and sustainable access: Develop and support equitable access and sustainable transportation alternatives.

Please indicate whether you agree or disagree with each strategic direction below.

	Agree	Disagree
Support equitable and sustainable transportation options to provide visitor access to key recreational nodes in Gatineau Park.	<input type="checkbox"/>	<input type="checkbox"/>
Provide incentives for Park visitors to opt for car-sharing and sustainable transportation choices.	<input type="checkbox"/>	<input type="checkbox"/>
Enhance universal access to major attractions in the Park to support wider contact with nature for people with various disabilities.	<input type="checkbox"/>	<input type="checkbox"/>
Offer complementary services in some places to enable people who do not own a car to visit the Park and experience outdoor activities in nature.	<input type="checkbox"/>	<input type="checkbox"/>
Implement an equitable fee structure for Park access and recreational activities.	<input type="checkbox"/>	<input type="checkbox"/>

Are there any strategic directions not mentioned above that you think should be included as part of this goal?

Over the past year, how many times have you visited Gatineau Park during the winter season? (November to April)

Over the past year, how many times have you visited Gatineau Park during the summer season? (May to October)

How often do you practise the following activities in Gatineau Park? Some activities can be practised year-round, and some, only during a specific season or seasons. When responding, please consider how often you engage in the activity during the season(s) it is available.

	Never	Once a month or less	2–3 times a month	Once a week	Many times a week	Every day
Hiking/walking	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Dog walking	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Birdwatching	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Boating	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cycling	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Camping	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mountain biking	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Fishing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Geocaching	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Horseback riding	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
In-line skating	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rock climbing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Swimming	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Snowshoeing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cross-country skiing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Snow biking	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

How do you get to Gatineau Park to practise the above activities? Please select all that apply.

1. By car
2. On foot
3. On skis
4. By bike
5. Other

What are the first three digits of your postal code?

Appendix E: Phase 2—Panels



NATIONAL CAPITAL COMMISSION
COMMISSION DE LA CAPITALE NATIONALE

Review of the Gatineau Park Master Plan Public Consultation

The NCC is reviewing its Gatineau Park Master Plan, and has invited you to this public consultation to initiate a discussion on the long-term planning for Gatineau Park.



NATIONAL CAPITAL COMMISSION
COMMISSION DE LA CAPITALE NATIONALE

What we've heard so far...

From Public Consultations held



Public Advisory Committee
October 12, 2017



Online Consultation
October 19, 2017 to
November 14, 2017

Discussion Workshops
Ottawa - October 19, 2017
Gatineau - November 1, 2017



Canada



NATIONAL CAPITAL COMMISSION
COMMISSION DE LA CAPITALE NATIONALE

Gatineau Park Goals



Healthy Ecosystems

Ensure a healthy, biodiverse park for the long term to sustain resiliency and quality of life, offering people connections to a sound environment.



Providing Experiences in Nature

Offer a diverse array of activities and experiences year-round that are in harmony with the Park's conservation priorities.



Knowledge Sharing and Engagement

Foster knowledge, a sense of belonging and a commitment to Park conservation.



Equitable and Sustainable Access

Develop and support equitable access and sustainable transportation alternatives.

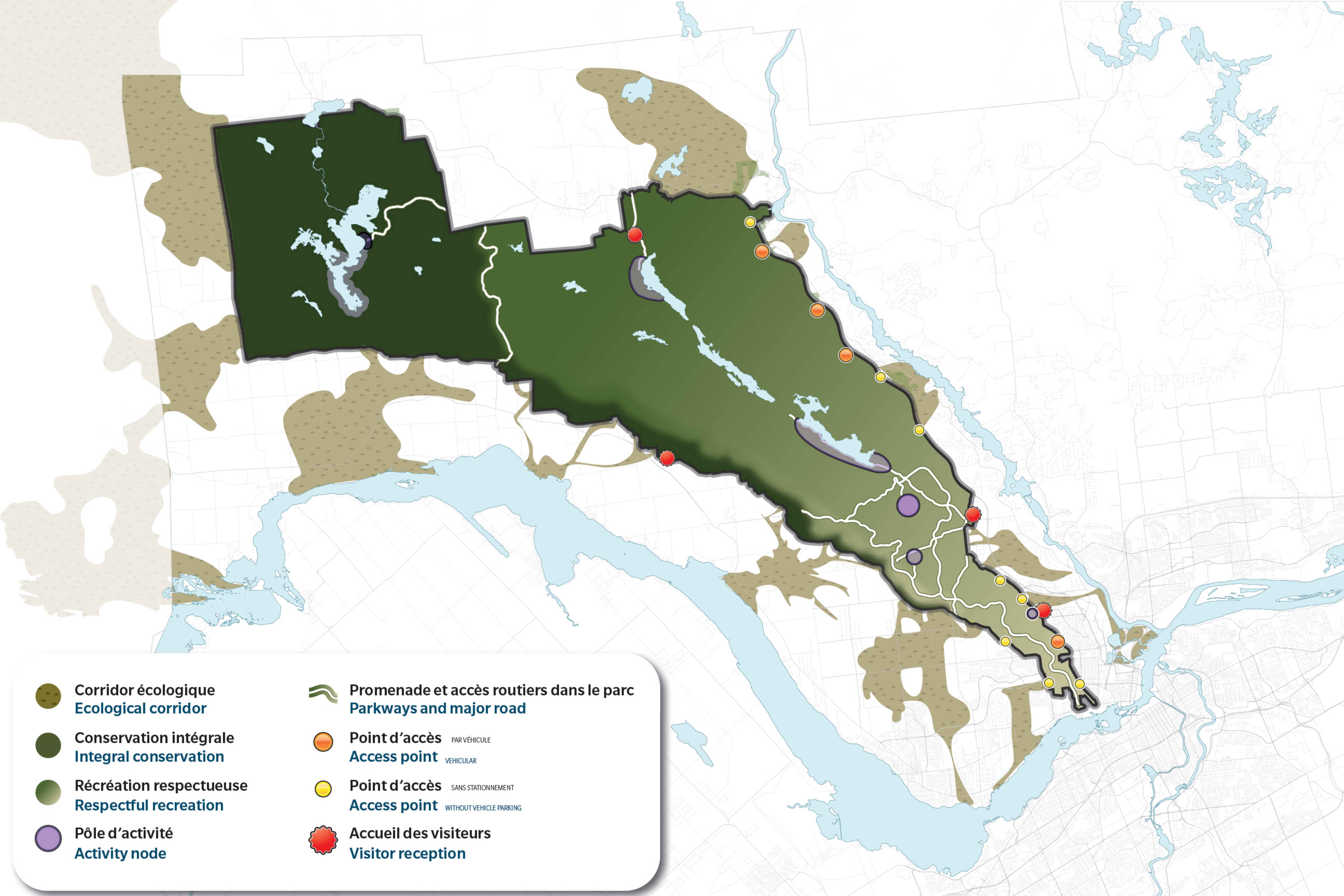
Canada











NATIONAL CAPITAL COMMISSION
COMMISSION DE LA CAPITALE NATIONALE

Where we are going...





- | | | | |
|--|---|---|---|
|  | Corridor écologique
Ecological corridor |  | Promenade et accès routiers dans le parc
Parkways and major road |
|  | Conservation intégrale
Integral conservation |  | Point d'accès <small>PAR VÉHICULE</small>
Access point <small>VEHICULAR</small> |
|  | Récréation respectueuse
Respectful recreation |  | Point d'accès <small>SANS STATIONNEMENT</small>
Access point <small>WITHOUT VEHICLE PARKING</small> |
|  | Pôle d'activité
Activity node |  | Accueil des visiteurs
Visitor reception |