



NATIONAL CAPITAL COMMISSION
COMMISSION DE LA CAPITALE NATIONALE

No.	2019-S01
To	Board of Directors
Date	2019-01-24

For	DECISION
Subject/Title	
Appointment of Advisory Committee Chairpersons and Vice-Chairperson	
Summary	
The terms of the advisory committees chairpersons are due to expire on March 31, 2019.	
Risk Summary	
Not applicable.	
Recommendation	
That: <ol style="list-style-type: none"> 1. Clément Demers be appointed Chairperson of the Advisory Committee on Planning, Design and Realty from April 1, 2019 to March 31, 2022; 2. Anne McIlroy be appointed Vice-Chairperson of the Advisory Committee on Planning Design and Realty from April 1, 2019 to March 31, 2022; and 3. Notwithstanding subsection 2.3 of the Charter of the Advisory Committee on the Official Residences of Canada, Christina Cameron be reappointed as Chairperson of the Advisory Committee on the Official Residences of Canada from April 1, 2019 to March 31, 2020. 	

Submitted by:

Name

Signature

1. Strategic Priorities

Guiding Principal – Corporate Excellence

2. Authority

NCC By-laws, paragraph 3.2.2

3. Context

Pursuant to the NCC By-laws, the Board of Directors retains exclusive authority on the appointments of chairpersons, vice-chairpersons and members of advisory committees.

4. Options Analysis

A chairperson's role is critical for the effectiveness of a committee. Specific attributes and expertise are required for this important role, as described in paragraph 5.2. of the charters of the Advisory Committee on Planning, Design, and Realty (ACPDR) and the Advisory Committee on the Official Residences of Canada (ACORC):

- leadership, discipline and dependability;
- excellent and effective communication skills;
- an ability to summarize the key message of the discussion in a neutral fashion;
- an ability to promote a positive atmosphere to allow for open and frank discussions and sharing of opinion; and
- an ability to establish a trusted advisor relationship with the Chief Executive Officer and the responsible Executive Director.

Although the NCC is not precluded from searching for a committee chairperson outside of the membership, it is best and current practice to appoint from within the existing membership.

With regards to the ACORC, in order to ensure continuity in leadership on the Official Residences portfolio, it is recommended that the current chairperson's term be renewed for one year.

5. Financial Details

Not applicable.

6. Opportunities and Expected Results

The NCC recognized the wealth of experience, knowledge and strong leadership displayed by the recommended candidates.

7. Risks and Mitigation Measures

Risk	Likelihood	Impact	Planned Response
	M/M/E	M/M/E	

8. Consultations and Communications

The Commission Secretariat consulted with the Chief Executive Officer and the responsible Executive Directors as well as the respective Nominating Committees.

9. Next Steps

The appointments will take effect on April 1, 2019 and the recommended candidates will assume their respective roles.

10. List of Appendices

Appendix A - Biographies

11. Authors of the Submission

Mark Dehler, General Counsel and Commission Secretary
Chantal Bédard, Chief, Commission Secretariat
Caroline Bied, Committee Secretary

Clément Demers

Clément Demers is an architect, urban planner, project management professional and accredited mediator. His distinguished career includes 15 years with the Ville de Montréal, where he held positions such as deputy director of urban planning and assistant director of housing and urban development. He also served for six years as director of Société immobilière du patrimoine architectural de Montréal and six years as senior managing vice-president of Société Cadev, a subsidiary of the Caisse de dépôt et placement du Québec. He is currently general director of Quartier international de Montréal (now known as Société AGIL obnl), a large-scale development and revitalization project that has won 32 national and international awards and distinctions. Clément Demers has also been recognized with numerous awards for urban planning, architecture, design, heritage protection and project management. For over 35 years, he has served on boards of directors or as a member of agencies involved in cultural, social or property issues, including the strategic urban development committee of the metropolitan Montréal board of trade. In addition to his professional career, Clément Demers is also a full professor, teaching part-time in the faculty of urban planning at the Université de Montréal, and is head of graduate studies in project management for the built environment (MGPA). He has written about and been a keynote speaker on topics such as architecture, urban planning, and real estate planning and development. He is a member of the Ordre des architectes du Québec and the Canadian Institute of Planners, fellow of the Royal Architectural Institute of Canada, emeritus member of the Ordre des urbanistes du Québec, and an ambassador and honorary member of the Association des architectes en pratique privée du Québec. He holds a master's degree in project management from the Université du Québec à Montréal.

Anne McIlroy

Anne McIlroy is a principal of Brook McIlroy, an award-winning architecture, urban design, landscape architecture and planning firm. Anne has over 25 years' experience as an urban designer and project manager for numerous master plans and urban design projects in Canada and the United States. She is a recognized expert in the facilitation of design workshops and public consultation forums, and the development of design standards and guidelines for a variety of community, waterfront, university and other institutional projects. Anne McIlroy is an inaugural member of the Toronto Waterfront Revitalization Corporation's Design Review Panel; chair of the Mississauga Urban Design Advisory Panel; and member of the Toronto Community Housing Design Review Panel. Anne is a member of the Ontario Professional Planners Institute (OPPI), the Royal Architectural Institute of Canada and the Canadian Institute of Planners (CIP), and has won awards for excellence in planning from OPPI, CIP and the City of Toronto. Anne writes and speaks regularly on sustainable community design. She holds a Bachelor of Fine Arts and a Bachelor of Architecture (1987) from the University of Toronto.

Christina Cameron

Christina Cameron is a Professor in the School of Architecture and Canada Research Chairperson in Built Heritage at the Université de Montréal, where she directs a research program on heritage conservation. Her research focuses on UNESCO's World Heritage Convention and conservation approaches in Canada from 1950 to 2000. Prior to joining

the university, her career as a heritage executive with Parks Canada spanned more than 35 years. As Director General of National Historic Sites, she provided national direction for Canada's historic places, focusing on heritage conservation and education programs. She also served as Secretary to the Historic Sites and Monuments Board of Canada from 1986 to 2005. She has been actively involved in World Heritage as Head of Delegation for Canada (1990–2008), Chairperson (1990, 2008) and rapporteur (1989). She has chaired international expert meetings on strategic planning (1990–1992), historic canals (1994), a global strategy for a representative World Heritage List (1994), cultural landscapes (1998), working methods of the World Heritage Committee (1999–2000) and a proposal to establish a World Heritage Indigenous Peoples Council of Experts (2000–2001). In 2016, she was appointed to lead Canada's process to renew its World Heritage Tentative List. She has an MA in museum studies from Brown University in Rhode Island, and a PhD in architectural history from Laval University. A recipient of the Outstanding Achievement Award of the Public Service of Canada, a Fellow of the Royal Society of Canada and holder of the Gabrielle Léger Medal for Lifetime Achievement in heritage conservation, she was appointed to the Order of Canada in 2014.